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Confirmed Trends in Transaction Legal Advisory



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Post-pandemic trends in transaction legal advisory look set to mark a fundamental shift in the general assistance model. The transactional legal work is by now legitimately expected by clients and stakeholders to remain lighter, faster, and of course better, while keeping up with the economic structural transformations. The “lighter-faster-better” approach is already the norm in terms of transactional due diligence scope and standard of review, project structuring, transaction documenting. Legal risk hedging has reached its golden years. Let us expand on the building blocks of this new approach.

Due Diligence Scope and Standard of Review

The usual suspects around critical impact clearances have traditionally been assessing and handling the relation with the relevant regulators or control authorities. More recently and acutely we are seeing an ever-pervasive intervention by the states with Aid Measures and Stimulus Packages, as well as by opening new Taxation roads, all justified by recourse to the better public good. In this context, checking the mechanism for analysing and authorising foreign investments from outside of the EU space has become of increasing importance. Together therewith, and of course related thereto, the assessment of conducting business bans and restrictions, as for example limitations of rights to partner or bid, limitations of capital expenditures or investment, including profit repatriations, are getting a central role in the diligence review. The same is applicable in case of the risk of state intervention by means of regulation or administrative actions, or by indirect competition more generally. Assessment from an FDI protection perspective became of a momentous importance. Irrespective of the international treaty instruments that one is looking at, all such legislative state aid measures, subsidies and tax pieces are typically host state measures taken within a state’s right to regulate. It is true that the right to regulate remains a largely recognized qualifier to any standard of protection of investment,

but the test against all basic protection standards to determine if measures could get effectively expropriatory, or discriminatory, or disproportionate to the objective that they intend to achieve must be made.

Careful review of change of control provisions of all nature, scale and effect, and at all levels, remains a key concern, including with respect to the risk to trigger a hostile action or a takeover or a mandatory procedure of any kind as a result of the prospected transaction. Nonetheless, at the same time the compliance package – “The ABC Review” – and the reputational assessment, including issues in the public-private relation, got equally important. Same goes with what I refer to as “The Triple K Analysis” or the KYP – KYS – KYC Assessment [know your partner, your supplier and your customer]. All these require an even more pervasive investigation when it comes to publicly funded contracts, joint venture agreements and consortia or contractor or sub-contractor agreements in relation to public to private contracts, which will add a layer of complexity where there is ‘PEP involvement’. Scrutiny of contractual arrangements where politically exposed persons are involved has always been a hot point in the DD, but the standard of review got elevated notably. As it is the case with the assessment of conflicts of interest.

I would add here three other major trends. One refers to rating the stability of the target core business from a legal standpoint, which entails the legal review of matters relevant for the target’s supply chain security, but also for key customer retention or the labour and expert capital stability. With it, the retention rate and review of relations in view of contracting or restating contracts with senior management is also a must. A second one purports to a shift of focus in the analysis of project target indebtedness regime, a re-prioritizing of the assessment over the quality of the financing, the risk of cross default and the solidity of senior collateral securities regime. Open-ended arrangements with

contingent liabilities, including partnerships, undertakings of loss compensation or gapping a guaranteed income, as well as previous mergers and acquisitions tail obligations, also represent a feature of the core business legal stability rating.

Thirdly, litigation due diligence turned more into assessing the dispute resolution conduct, resources and scoring of the target, based not only on the general dispute standing and representation, but also on the general performance of undertakings.

Project Structuring

Forum shopping in transaction structuring raises more challenges than ever. That is a more natural approach under which the jurisdiction of the target company and of the purchaser are first considered is preferable. Alternatives for optimization are explored still, but aggressive planning charges are more realistic risks now than in the past. This said, project structuring sees the target jurisdiction and the core places of the business as the backbone of transaction mechanics, while the corporate or management legal quarters stay ancillary to it.

More often, transactions are structured as asset deals, or asset-based deals, with various and more complex caveats indeed, or as transfer of business (as a going concern). The number of transactions structured as neat share deals is significantly decreasing.

Contract culture seems to have finally absorbed the predicament that the best protection one can get in a deal does not come from the contract language, but from transaction structuring and, notably, from the project processes, carefully designed to govern the investment relationships from the initial ice-breaker talks to the most remote post-acquisition covenant.

Transaction Documenting

We are facing a new very complex evolution in the transaction legal documenting work, in itself a consequence of the shift in the due diligence scope and standard of review and originating in the structural transformations taking place in the economic sector. In our experience, transaction documenting is marked by five major factors of development.

First, there is an advent of "umbrella agreements", definitely more often used nowadays than previously. Secondly, transaction mechanics see a certain preference for one-step completion structures, as opposed to two-step structures where signing and closing used



to be detached. Thirdly, the architecture of conditions precedent is changing dramatically, as only fully objective, material CPs get their way through now, and mainly those related to regulators, clearances or certifications. Fourthly, a 'demise of the MAC clause' is taking place, with material adverse change and material adverse effect provisions being resisted more and more successfully on the sale or commitment side. Fifth, gun-jumping and conduct covenants contract menus are also notably reduced.

Legal Risk Hedging

But, to end with, the most spectacular change of recent years which seems able to yield permanent effects consists in what I tag as the legal risk hedging. Against a background where the specific performance of the undertakings is favoured towards collection of liquidated damages, new tools for managing transaction failure or loss risks have been developed. The most popular so far include Transaction Risk Insurance, Representations, Warranties and Indemnity Insurance, but also various ADR Mechanisms, such as Expert Board Determinations, as well as third party driven work-out or compensation methods.

Scrutiny of contractual arrangements where politically exposed persons are involved has always been a hot point in the due diligence.

Deploying Small Modular Reactors in Romania – TRENDS & INSIGHTS

The transition to a neutral climate and clean economy along with the aim of improving external energy security by means of strengthening the production capabilities present substantial opportunities for developing net-zero technology sectors. It follows that the efficient seizing of net-zero opportunities will lead to significant industrial and economic shifts, while creating value, growth, additional jobs and a more resilient socio-economic system within the EU countries.

In this context, Romanian authorities looked into promoting investments in net-zero technologies such as: small modular reactors (SMRs); electricity storage technologies & capacities; renewable energy technologies; grid technologies etc.

Being in a more advanced stage, the deployment of SMRs in Romania appears to shape a trend in terms of technology and partner selection process; financing structure, while also involving certain potential regulatory hurdles. Thus, we've pulled out 5 key insights with relevance for the SMRs.

Innovative technology. More than 80 SMR designs under development - A glimpse into SMRs

SMRs are advanced reactors with a power capacity of typically up to 300 MW(e) per unit, which is about one-third of the generating capacity of traditional nuclear power reactors and whose components and systems can be shop fabricated and then transported as modules to the sites for installation as demand arises¹.

Based on current designs, SMRs appear to offer unique attributes in terms of efficiency, economics, and flexibility. While nuclear reactors provide dispatchable sources of energy – they can adjust output accordingly to electricity



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demand – some renewables, such as wind and solar, are variable energy sources that depend on the weather and time of day. Hence, SMRs could be paired with and increase the efficiency of renewable sources in a hybrid energy system².

All of these appear to place SMRs as a key 'player' in the clean energy transition. Today, more than 80 SMR designs are under development, deployment or in the licensing stage at different stages in 18 Member States, the United States of America, Canada, Argentina, China, Russia and South Korea³.

No International or EU legal framework specifically addresses SMRs

The current international nuclear legal framework does not specifically address the SMRs, but neither expressly excludes them from its scope. Despite this, they generally remain subject to the international legal frameworks applying to

other types of nuclear technology⁴. Considering the underlying innovative technology and flexibility of SMRs in terms of capacity, design, location of the SMR, purpose of its use, level of quantities of nuclear material, waste disposal etc., it appears that the current international legal framework will probably undergo some adjustments to cover all SMRs. This will prove essential for understanding and mitigating a major legal issue, respectively the liability and, subsequently, the means to hedge such potential liabilities (i.e., insurance, financial securities). Another relevant legal topic in connection with SMRs will be the waste disposal solution(s), which need to be adjusted for the new radioactive waste streams and the particularities of SMRs.

Nuclear half in. In addition, the EU legislative proposal for one of the main components of the GDIP⁵, namely the Net-Zero Industry Act refers to SMRs as net-zero technologies, which entails that SMRs may benefit from a more streamlined administrative and permitting process. Also, significant pushes are made to include the nuclear sector as a whole and to treat nuclear in the same way as other strategic technologies under the NZIA to ensure a 'level playing field'. The proposed Regulation now needs to be discussed and agreed by the European Parliament and the Council of the European Union before its adoption and entry into force⁶.

Romania takes significant steps to accommodate the first deployment of SMRs in Europe. Seizing a potential unique opportunity vs. asserting competition and transparency

Under the umbrella of several U.S.-Romania Partnerships, Nuclearelectrica, NuScale and a Romanian private company signed a MoU to explore the deployment of NuScale's SMR technology

¹ See Advances in Small Modular Reactor Technology Developments A Supplement to: IAEA Advanced Reactors Information System (ARIS) 2022 Edition, which may be accessed here: https://aris.iaea.org/Publications/SMR_booklet_2022.pdf

² See for example the article entitled 'What are Small Modular Reactors (SMRs)?', published by Joanne Liou, IAEA Office of Public Information and Communication, published on September 13, 2023, which is accessible here <https://www.iaea.org/newscenter/news/what-are-small-modular-reactors-smrs>

³ See Advances in Small Modular Reactor Technology Developments A Supplement to: IAEA Advanced Reactors Information System (ARIS) 2022 Edition, which may be accessed here: https://aris.iaea.org/Publications/SMR_booklet_2022.pdf

⁴ See the JCR Science for Policy Report, Applicability of the international nuclear legal framework to small modular reactors (SMRs), Preliminary Study, 2022, by Alexandra van Kalleveen, which may be accessed here: <https://publications.jrc.ec.europa.eu/repository/handle/JRC128204>

⁵ Green Deal Industrial Plan

⁶ https://ec.europa.eu/commission/presscorner/detail/en/IP_23_1665

in Romania. To date, significant steps were attained towards the goal of becoming a SMR hub in the region, such as: (i) the location for the first SMR was set to be on a former power plant site in Doicești; (ii) Nuclearelectrica together with a private company launched the project company for the development of the first SMRs; (iii) Nuclearelectrica awarded NuScale the contract for Phase 1 of Front-End Engineering and Design Work for the Doicești SMR via a negotiated procedure without prior publication of a call for tenders under the ‘only one possible provider’ legal ground⁷; (iv) willingness to consider financing Romanian SMRs has increased over the last year, with multiple letters of intent being issued by U.S. and other multinational public-private partners from the U.S., Japan, the Republic of Korea and the UAE⁸; (v) several MoUs for establishing partnerships in connection to the deployment of SMRs have been signed⁹; (vi) the Romanian National Commission for Nuclear Activities Control approved the Licensing Basis Document for the NuScale SMR powerplant¹⁰ and, recently (vii) a sector contract for the elaboration of a complementary study on the site selection of the first SMR reactor in Romania was awarded by means of another negotiated procedure without prior publication of a call for tenders under the ‘only one possible provider’ legal ground¹¹. Reaching these milestones enables the transition towards the next stages of the project, as it establishes the foundation to initiate the second phase of the Front-End Engineering and Design study. For a different approach in terms of SMR technology partner selection, one may look at the competitive procedure with negotiation conducted by the Great British Nuclear¹² whereby six companies’ designs for SMRs have been selected to progress in a government competition as deemed to be most able to deliver cutting-edge technology by mid-2030s¹³.

Based on specific criteria, a company may be deemed as a “contracting entity” under Law no. 99/2016, which may trigger the obligation for such company to apply sector rules

According to Law no. 99/2016, any legal entity that meets the criteria to be qualified as a “contracting entity” shall apply the provisions of sector procurement law for all procurements by means of a supply of products, works or service contract, provided that the works, supplies or services are intended for the pursuit of one of the activities deemed as “relevant” under the law. Whether a company is deemed as a

“contracting entity” is not linked to the private or public nature of such company, but to 2 criteria: the specified field of activity in which the contracting entity operates and the basis upon which the contracting entity carries out that activity. In a nutshell, there are three types of contracting entities, namely (i) contracting authorities; (ii) public undertakings; and (iii) entities operating based on special or exclusive rights. Under Law no. 99/2016, the provision of or operation of networks to provide a service in connection with the production, transport or distribution of electricity energy is construed as a “relevant activity”. Thus, whenever deploying activities in the above-mentioned area, one should carefully evaluate whether it falls under the definition of a “contracting entity” – which lead to the obligation to apply sector rules and offer access only to contractors from EU ‘acceptable’ countries. In addition, although in certain situations a type of procurement may be exempted from the application of Law no. 99/2016, it may fall under Law no. 98/2016 on public procurement (e.g., depending on the source of financing of the procurement, the activities involved in the contract to be awarded and the value).

Investment strategy, Third-country Partners and Project finance may add additional regulatory hurdles in the deployment process

As a major project for the Romanian landscape, the deployment of SMRs in Romania may prove to require additional support (besides the one from the current shareholders of the development company), both to secure proper project financing and strengthen the project company’s indebtedness, without adverse consequences for its shareholders in connection to other investment projects¹⁴. Considering the multiple instruments enacted within the EU to ensure a level playing field and fair competition for all companies in the internal market, the investment strategy, co-option of partners and type of finance selected for the deployment of SMRs may add additional hurdles within the process. For example, FDI clearance or notification under the FSR (i.e., including for certain export financing measures) may be expected to be sought and obtained to fully comply with the EU requirements and continue the project. Sort of this looks set to become a major feature / development for the energy sector and lead to opportunities, job creation and growth.

⁷ <https://www.e-licitatie.ro/pub/notices/ca-notices/view-c/100346747>

⁸ <https://www.nuclearelectrica.ro/2023/05/20/us-and-multinational-public-private-partners-look-to-finance-up-to-275-million-for-the-small-modular-reactor-smr-project-in-romania-us-exim-and-fdc-issue-letters-of-interest-for-4-billion-financ/?lang=en>; <https://www.nuclearelectrica.ro/2023/07/05/dspe-to-invest-eur-75-million-in-ropower-to-develop-the-doicesti-smr-power-plant-in-romania/?lang=en>

⁹ <https://www.nuclearelectrica.ro/2023/06/13/nuclearelectrica-nuscale-powere-infra-nova-power-gas-fluorenterprises-si-samsung-ct-corporation-semneaza-un-memorandum-de-intelegere-pentru-a-colabora-in-vederea-implementarii-centralelor-nus/>; <https://www.nuclearelectrica.ro/2023/07/05/dspe-va-investi-75-de-milioane-de-euro-in-ropower-pentru-a-dezvolta-centrala-smr-de-la-doicesti-romania/>

¹⁰ <https://www.nuclearelectrica.ro/2023/09/29/nuclearelectrica-and-nuscale-power-salute-the-approval-by-cncan-of-the-licensing-basis-document-lbd-for-the-nuscale-small-modular-reactor-powerplant-with-a-gross-installed-power-of-462-mwe/?lang=en>

¹¹ <https://www.e-licitatie.ro/pub/notices/ca-notices/view-c/100408738>

¹² <https://www.find-tender.service.gov.uk/Notice/020640-2023?origin=SearchResults&p=1>

¹³ <https://www.gov.uk/government/news/six-companies-through-to-next-stage-of-nuclear-technology-competition>

¹⁴ See also the Strategy for the implementation of the NuScale Small Modular Reactors (SMR) Project at the Doicești site, the Investors’ Agreement for the implementation of this project and some measures related to the Strategy approved by the Nuclearelectrica’s shareholders, accessible at the following link: https://www.nuclearelectrica.ro/ir/wp-content/uploads/sites/9/2022/08/EN-FINAL-Nota-AGA-aprobare-Strategie-SMR-si-Acord-Investitori_12.09.4.pdf

Implied obligations of good faith in contracts in Romanian law: the Dispute escalation clause



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It is often the case that in commercial contracts the parties provide for a dispute escalation clause as a precondition for litigation requiring parties to make a good faith attempt at negotiating the disputes before going to court.

The dispute escalation clause poses no challenges if adhered to. As long as the parties act in good faith and follow the specific contractual procedure, the precondition of attempting an amicable resolution of the dispute is fulfilled, regardless of the outcome of the negotiation.

But what happens when one party breaches the contract and bypasses negotiation by going straight to court? What effect do national courts give to this clause? Can the national courts intervene against the parties' contractual agreement and proceed to litigation?

These are the questions we aim to address below. Note that we are not considering the alternative dispute resolution procedure under FIDIC contracts, an issue which is also debated in the Romanian case law, and which should be considered even more cautiously by the national courts.

On the admissibility of the claim lodged with the national courts without observing the dispute escalation clause

Until 2013, the former Civil Procedure Code included a mandatory pre-litigation procedure for resolving monetary contractual disputes between professionals before proceeding to the courts, known as preliminary conciliation procedure.

The Constitutional Court of Romania was presented with numerous challenges asserting the unconstitutionality of this pre-litigation procedure, alleging it impeded or



constrained unhindered access to justice. Consistently, the Constitutional Court asserted that the preliminary procedure did not pose a barrier to unhindered access to justice. Rather, it served as an efficient means to curb the misuse of the right to access justice to the detriment of the individuals with similar safeguarded rights. In the perspective of the Constitutional Court, the rationale behind this mandatory procedure was to translate into practice the principle of expeditiously disposing of cases and alleviating the caseload burden on the judicial system.

Considering these pivotal considerations stressed out by the Constitutional Court, the requirement to observe the pre-litigation procedure with the opposing party before proceeding to court cannot be categorized as an impediment to unrestricted access to justice or the right to an effective remedy.

With the enactment of new Civil Procedure Code, the conciliation procedure applicable to professional relationships has been rescinded.

However, the new Civil Procedure Code states, under article 193, that the



referral to the court can be made only after a preliminary procedure has been completed, if the law expressly provides for this procedure.

A prevalent approach has been to construe the term “law” expansively, encompassing not only the statutory law but also the contract.

This interpretation remains valid as long as the Civil Code upholds, under art. 1270, para. 1, that a contract stands as the law for the contractual parties.

However, the legal precedent on this matter has affirmed that the dispute escalation clause is an optional procedure, allowing parties the freedom to seek recourse in the courts. The courts have argued that deviating from this standpoint would unduly restrict access to justice, surpassing the boundaries stipulated by law.

While we strongly advocate for unhindered access to justice, we find ourselves in partial disagreement with this standpoint.

On one hand, given that the Civil Procedure Code refers to “law”, we argue that this term should encompass also

contractual agreements, recognizing the contract as the governing law between the parties. This interpretation aligns with the parties’ understanding expressed in the contract and acknowledges the binding force of the contract.

Moreover, a pre-litigation procedure should not be perceived as hindering access to justice. Rather it temporarily defers this recourse, especially considering that the duration between filing a claim and the scheduling of the first hearing often allows the plaintiff to concurrently pursue amicable conciliation.

Lastly, the non-acknowledgment of the mandatory nature of the dispute escalation clause freely agreed upon by the parties does not align with the fundamental principles outlined by the Constitutional Court: the principle of expeditiously disposing of cases and the alleviation of the caseload burden on the judicial system.

We hold the opinion that these principles are fully applicable nowadays.

We assess that even if the dispute escalation clause is considered optional, its disregard should not be devoid of

consequences. The court, endowed with discretionary authority over specific facets of the case, could sanction the violation of this clause by withholding bad faith or abuse of procedural rights.

So far, we have not come across any legal precedent wherein the court has sanctioned bad faith and abusive exercise of the right of access to justice for violating the dispute escalation clause.

To sum up, the dispute escalation clause epitomizes the contractual freedom, expressed in good faith by the parties at the time of the contract’s conclusion. Any groundless violation of this clause can only be construed as an act of bad faith and a breach of the contract.

The dispute escalation clause lays the foundation for safeguarding both individual and general interest, facilitating the enhancement of the judiciary system, by easing the caseload burden on the judicial system.

In the context of an overburdened legal system, we believe it would be worthwhile to reassess the courts’ stance on the optional nature of the dispute escalation clause.